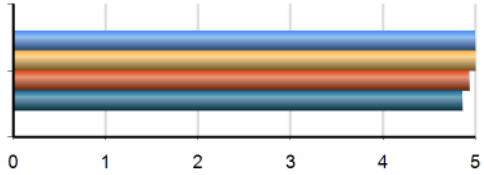
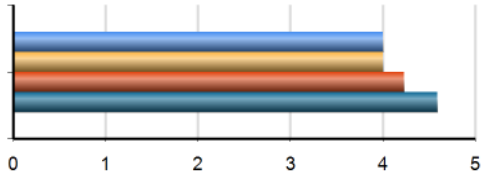
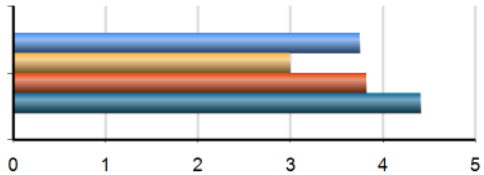
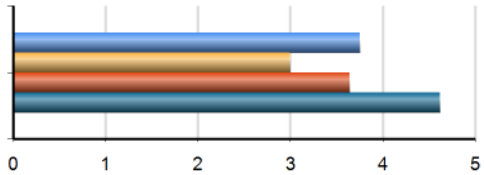
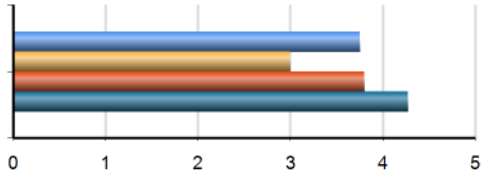
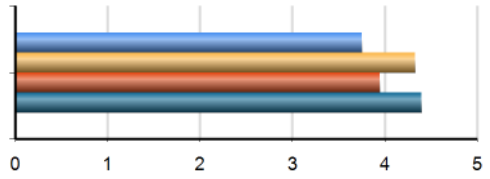
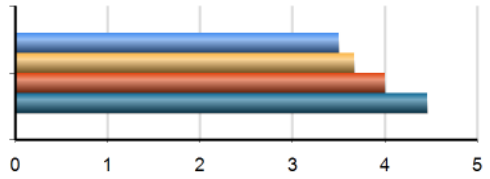
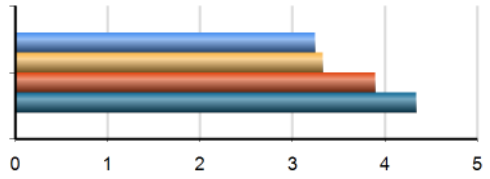
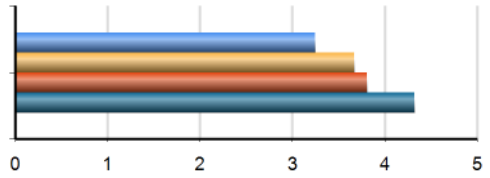
The Board's Fiduciary Role

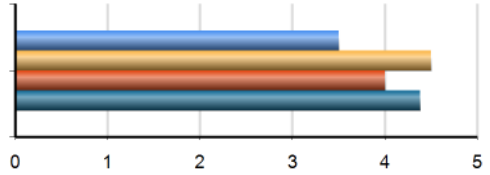
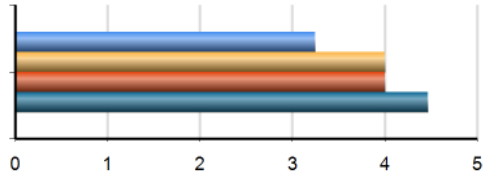
Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
Board members are expected to attend board meetings in order to conduct business and make informed decisions.	4	0	0	0	0	0	5.00	5.00	4.94	4.86	
Board members receive meeting notices, written agendas, minutes and other appropriate materials well in advance of meetings.	0	4	0	0	0	0	4.00	4.00	4.23	4.59	
The roles, responsibilities and authorities of the board members and officers, the CEO and the medical staff are stated in written documents.	0	3	1	0	0	0	3.75	3.00	3.82	4.41	
Per Board procedure, Board members are required to disclose possible conflicts of interest.	0	3	1	0	0	0	3.75	3.00	3.64	4.62	
The legal responsibilities and the potential liabilities of governance are clearly communicated to board members.	0	3	1	0	0	0	3.75	3.00	3.80	4.27	

*** No data submitted on this indicator from reporting hospital.

Board Self-Assessment Report
Sample Hospital

Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
Board members are protected against the potential liabilities of governance through indemnity arrangements, insurance and other measures.	0	3	1	0	0	0	3.75	4.33	3.95	4.40	
The board oversees a compliance plan that ensures policies and procedures are in place in the following areas:											
Governance (i.e., operating in accordance with the organization's purpose, conflict of interest disclosures, code of conduct including confidentiality).	0	2	2	0	0	0	3.50	3.67	4.00	4.46	
Human Resources (i.e., nondiscrimination, harassment, ADA, FMLA).	0	1	3	0	0	0	3.25	3.33	3.90	4.34	
Fraud and Abuse (i.e., Stark Law, Anti-kickback Statute, False Claims Act).	0	1	3	0	0	0	3.25	3.67	3.81	4.32	

*** No data submitted on this indicator from reporting hospital.

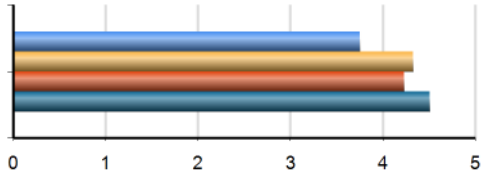
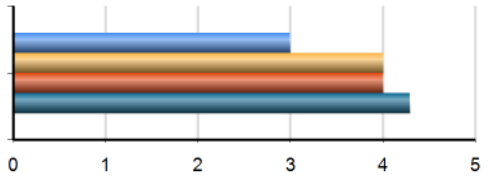
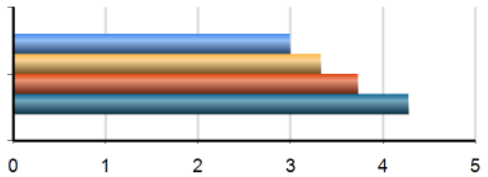
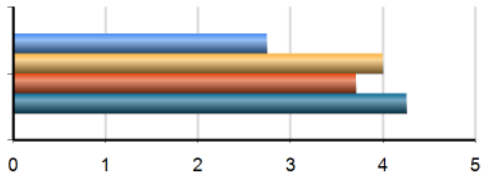
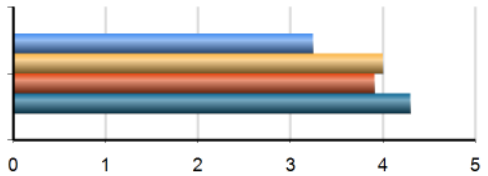
Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
If applicable, tax exempt status (i.e., audit procedures, review of 990, review of executive compensation).	0	2	2	0	0	0	3.50	4.50	4.00	4.38	
If applicable, public hospital statutes (i.e., open meetings, open records, conflicts of interest).	0	2	1	1	0	0	3.25	4.00	4.00	4.47	

The Board's Fiduciary Role Comments

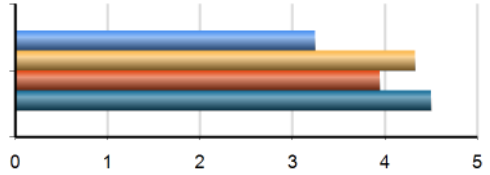
- TBFR #1
- TBFR #2
- TBFR #3
- TBFR #4

*** No data submitted on this indicator from reporting hospital.

Mission, Strategy & Stakeholders

Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
The board effectively fulfills its responsibility for establishing and maintaining the organization's long-range or strategic plan.	1	2	0	1	0	0	3.75	4.33	4.23	4.51	
The hospital/system reviews (at least once every two years) and revises as appropriate the hospital's/system's direction and role (i.e., mission, vision, values, statements).	0	1	2	1	0	0	3.00	4.00	4.00	4.29	
Board membership is reflective of the community being served with needed professional skills/talents and reflective of our patient demographics (race, gender and age mix).	0	1	2	1	0	0	3.00	3.33	3.73	4.28	
The board seeks opportunities to communicate with the community regarding hospital/system services and programs and to inform and seek input to determine unmet health care needs.	0	0	3	1	0	0	2.75	4.00	3.71	4.26	
Board members understand their role in advocating for the hospital/system with elected officials.	0	1	3	0	0	0	3.25	4.00	3.91	4.30	

*** No data submitted on this indicator from reporting hospital.

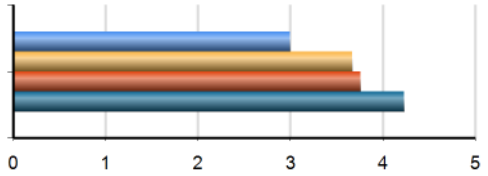
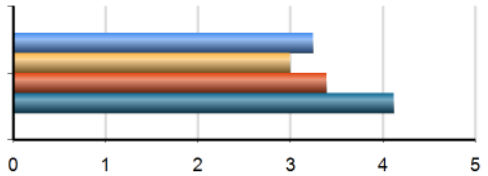
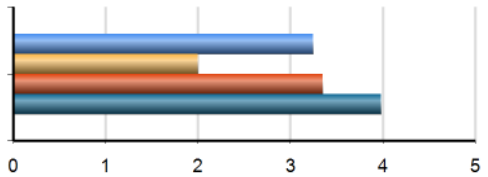
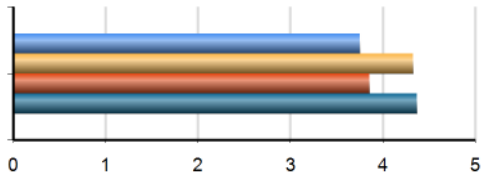
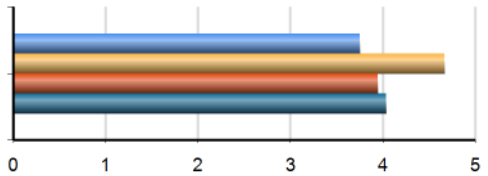
Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
The board actively supports the fund-raising and development programs of the hospital and/or foundation.	0	1	3	0	0	0	3.25	4.33	3.95	4.50	

Mission, Strategy & Stakeholders Comments

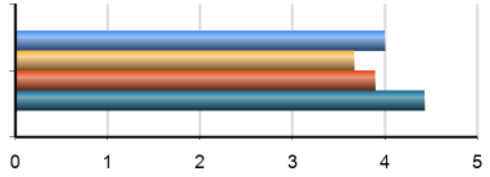
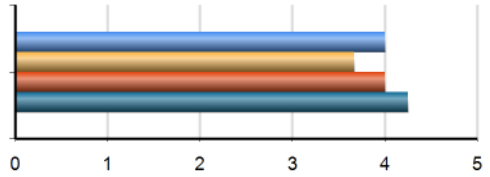
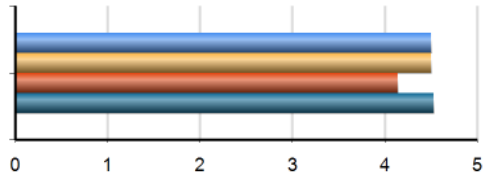
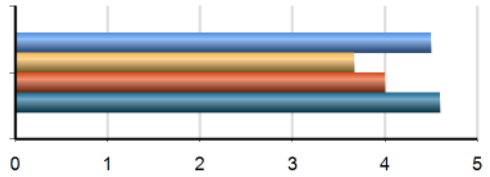
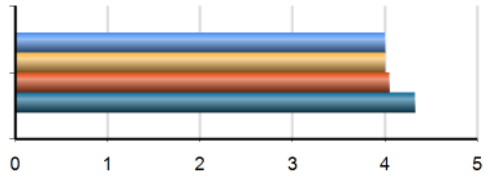
- MSS #1
- MSS #2
- MSS #3
- MSS #4

*** No data submitted on this indicator from reporting hospital.

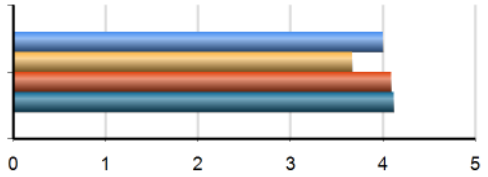
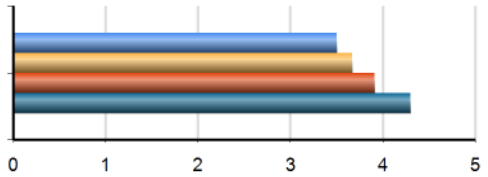
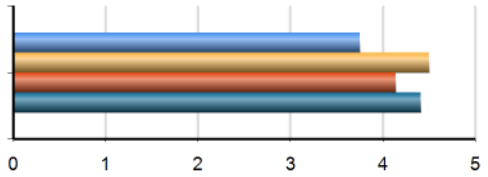
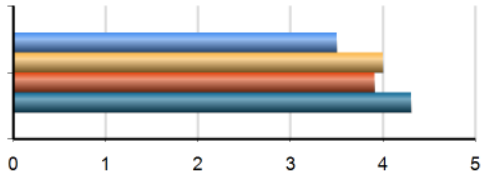
Governance & Leadership Effectiveness

Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
Recognizing statutory requirements, the board periodically assesses the size of the board to effectively govern the organization.	0	1	2	1	0	0	3.00	3.67	3.76	4.23	
If legally permissible, board members are appointed for a specified period of time with provision for reappointment and with a limit on the number of terms.	0	1	3	0	0	0	3.25	3.00	3.39	4.12	
Prospective board members and board leadership are identified through an organized succession planning process.	0	1	3	0	0	0	3.25	2.00	3.35	3.98	
The board has a written set of bylaws that are periodically reviewed (at least once every two years).	0	3	1	0	0	0	3.75	4.33	3.86	4.37	
The board regularly evaluates the effectiveness of its board meetings, including frequency, length and content.	0	3	1	0	0	0	3.75	4.67	3.95	4.04	

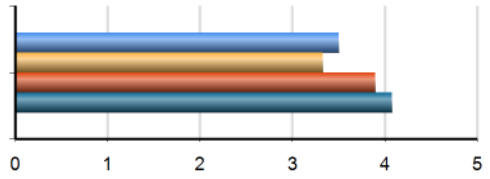
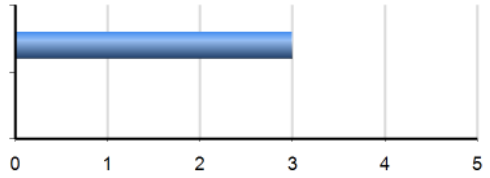
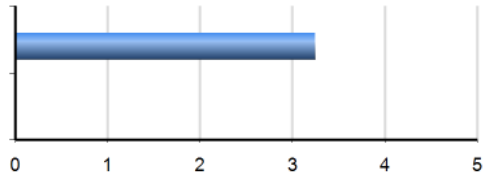
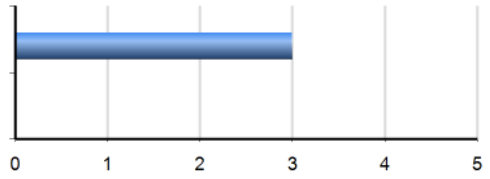
*** No data submitted on this indicator from reporting hospital.

Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
Standing and ad hoc committees report regularly to the full board.	1	2	1	0	0	0	4.00	3.67	3.90	4.43	
Committees are reviewed regularly (at least once every two years) with regard to composition, goals, responsibilities and performance.	1	2	1	0	0	0	4.00	3.67	4.00	4.25	
The board chair effectively and efficiently leads the board meetings, including working with the CEO to develop the agenda.	2	2	0	0	0	0	4.50	4.50	4.14	4.53	
Board members are encouraged to ask questions and deliberate in a thoughtful and objective manner.	2	2	0	0	0	0	4.50	3.67	4.00	4.60	
Board members are encouraged to identify education needs.	1	2	1	0	0	0	4.00	4.00	4.05	4.33	

*** No data submitted on this indicator from reporting hospital.

Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
The board oversees a compliance plan that ensures policies and procedures are in place in the following areas:											
A formally established program to orientate new board members.	1	2	1	0	0	0	4.00	3.67	4.09	4.12	
Continuing education sessions for all board members, including discussions of local and national hospital issues and trends.	1	1	1	1	0	0	3.50	3.67	3.91	4.30	
Reimbursement of expenses for local, state and national conferences and seminar attendance.	1	2	0	1	0	0	3.75	4.50	4.14	4.41	
Resources on health care management and good governance practices.	0	3	0	1	0	0	3.50	4.00	3.91	4.31	

*** No data submitted on this indicator from reporting hospital.

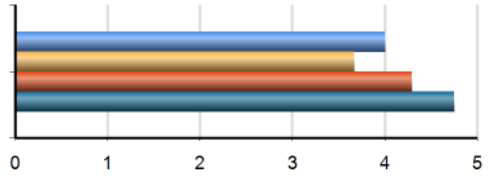
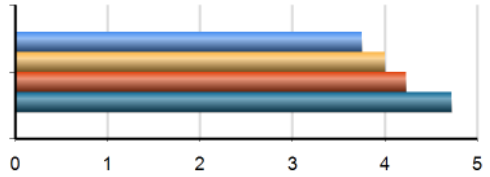
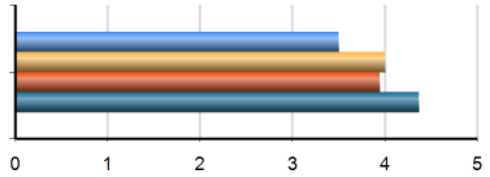
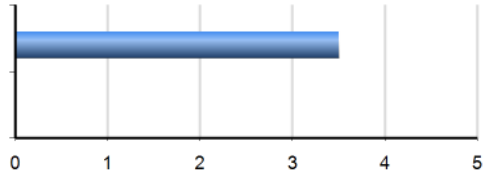
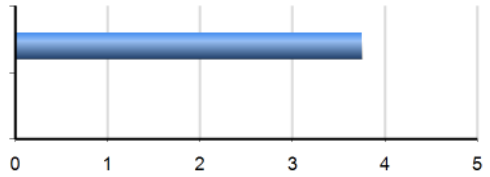
Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
Trustee education certification.	0	3	0	1	0	0	3.50	3.33	3.90	4.08	
Custom Question #1 GLE	0	1	2	1	0	0	3.00	***			
Custom Question #2 GLE	0	2	1	1	0	0	3.25	***			
Custom Question #3 GLE	0	1	2	1	0	0	3.00	***			

Governance & Leadership Effectiveness Comments

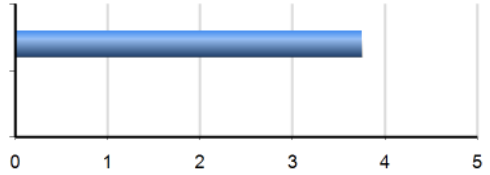
- G&LE #1
- G&LE #2
- G&LE #3
- G&LE #4

*** No data submitted on this indicator from reporting hospital.

The Board's Role in Finance

Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
The board annually approves a budget and ensures an audit is performed.	1	2	1	0	0	0	4.00	3.67	4.29	4.75	
The board reviews the organization's financial position on a regular basis, including financial statements and performance metrics.	0	3	1	0	0	0	3.75	4.00	4.23	4.72	
The board has established spending guidelines for the CEO.	0	2	2	0	0	0	3.50	4.00	3.95	4.37	
Custom Question #1 TBRIF	0	2	2	0	0	0	3.50	***			
Custom Question #2 TBRIF	0	3	1	0	0	0	3.75	***			

*** No data submitted on this indicator from reporting hospital.

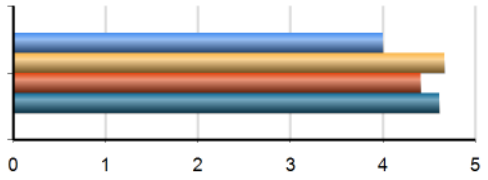
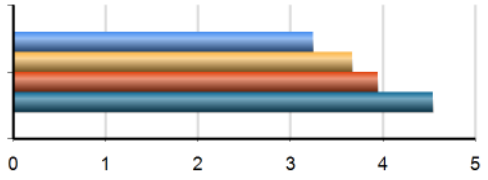
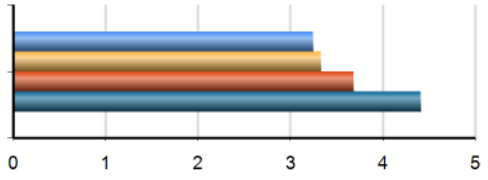
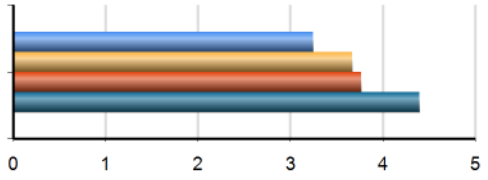
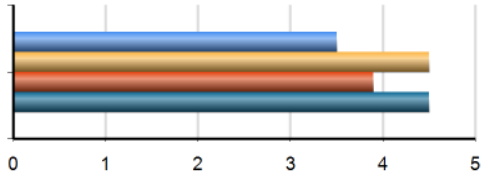
Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
Custom Question #3 TBRIF	0	3	1	0	0	0	3.75	***			

The Board's Role in Finance Comments

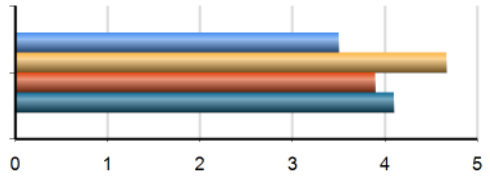
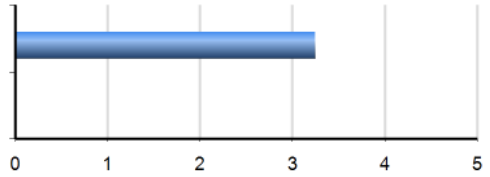
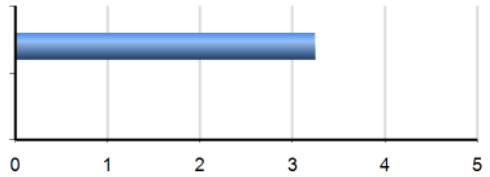
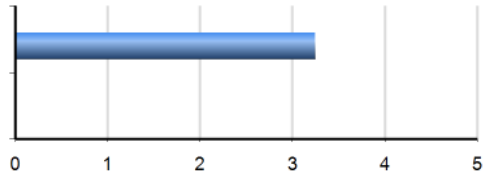
- TBRIF #1
- TBRIF #2
- TBRIF #3
- TBRIF #4

*** No data submitted on this indicator from reporting hospital.

The Board's Role in Quality & Patient Safety

Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) / Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
The board effectively monitors and evaluates all areas of performance, including quality of care.	1	2	1	0	0	0	4.00	4.67	4.41	4.61	
The board reviews quality performance metrics and benchmarks.	0	1	3	0	0	0	3.25	3.67	3.95	4.54	
The board has a quality committee that regularly reviews patient satisfaction and safety data, including analysis of risk events.	0	1	3	0	0	0	3.25	3.33	3.68	4.41	
The board and its committees are dedicating the necessary time to have meaningful discussion on quality and patient safety issues.	0	1	3	0	0	0	3.25	3.67	3.77	4.40	
The CEO (or designee), in conjunction with the board, set specific aim(s) each year to improve quality and patient safety.	0	2	2	0	0	0	3.50	4.50	3.90	4.50	

*** No data submitted on this indicator from reporting hospital.

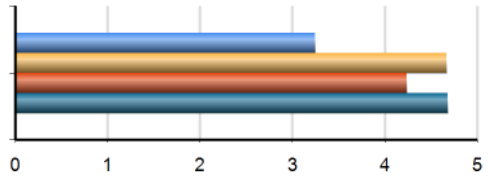
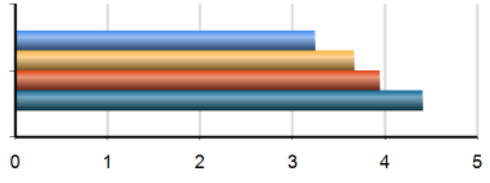
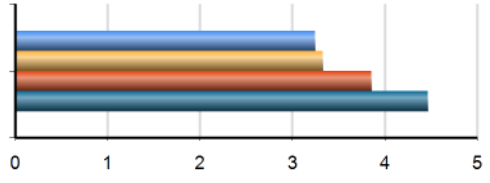
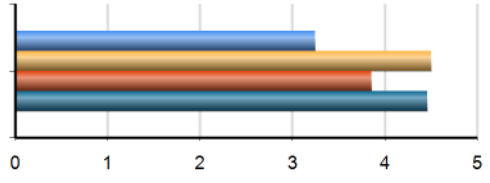
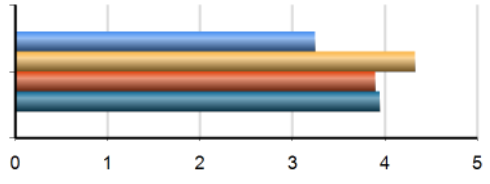
Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (2)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
The board has interaction with the medical staff on quality and patient safety strategy.	0	2	2	0	0	0	3.50	4.67	3.90	4.10	
Custom Question #1 TBRIQAP	0	1	3	0	0	0	3.25	***			
Custom Question #2 TBRIQAP	0	1	3	0	0	0	3.25	***			
Custom Question #3 TBRIQAP	0	1	3	0	0	0	3.25	***			

The Board's Role in Quality & Patient Safety Comments

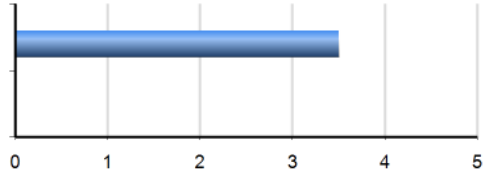
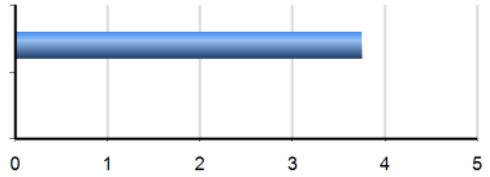
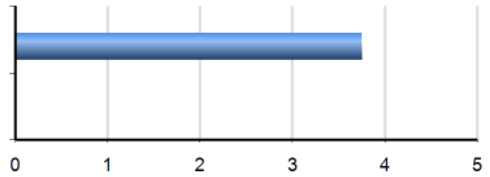
- TBRIQAPS #1
- TBRIQAPS #2
- TBRIQAPS #3
- TBRIQAPS #4

*** No data submitted on this indicator from reporting hospital.

The Board-CEO Relationship

Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (4)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) / Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
A performance evaluation of the CEO is done annually and is aligned with organization performance goals.	1	0	2	1	0	0	3.25	4.67	4.24	4.68	
The board makes informed decisions on medical staff appointments, reappointments and clinical privileges and fulfills its responsibility for a properly functioning medical staff.	1	0	2	1	0	0	3.25	3.67	3.95	4.41	
The board refrains from making decisions related to the implementation of policy that should be made by the CEO and management staff.	1	0	2	1	0	0	3.25	3.33	3.86	4.47	
The board refrains from making decisions related to the implementation of policy that should be made by the medical staff.	1	0	2	1	0	0	3.25	4.50	3.86	4.46	
The board regularly assesses succession planning for CEO and senior leadership to ensure continuity for the organization.	1	0	2	1	0	0	3.25	4.33	3.90	3.95	

*** No data submitted on this indicator from reporting hospital.

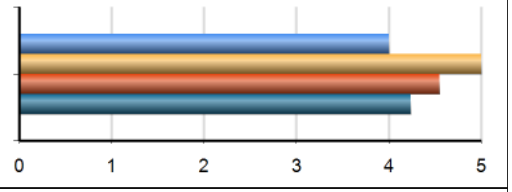
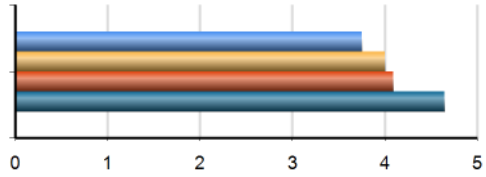
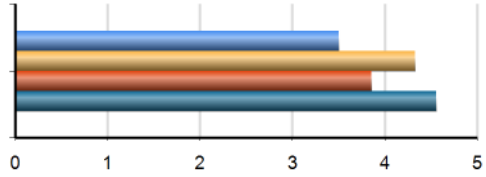
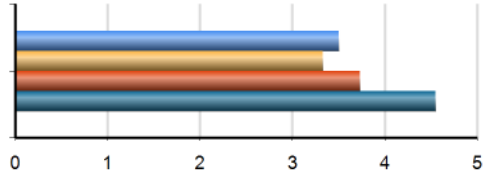
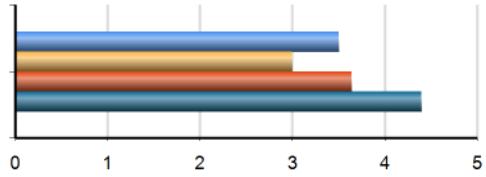
Question	Response Scale/Weight: Strongly Agree (5)	Agree (4)	Disagree (3)	Strongly Disagree (4)	No Opinion (1)	Does Not Apply (0)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of SA x 5) + (# of Agrees x 4) + (# of Disagrees x 3) + (# of SD x 2) Total Responses(omitting No Opinion & DNA) Larger Scores = Better Scores
Custom Question #1 TBCR	1	1	1	1	0	0	3.50	***			
Custom Question #2 TBCR	1	1	2	0	0	0	3.75	***			
Custom Question #3 TBCR	1	1	2	0	0	0	3.75	***			

The Board-CEO Relationship Comments

- TBCR #1
- TBCR #2
- TBCR #3
- TBCR #4

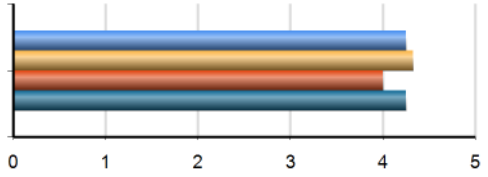
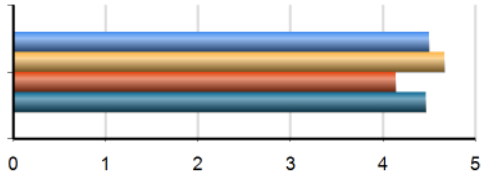
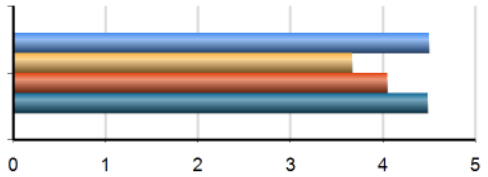
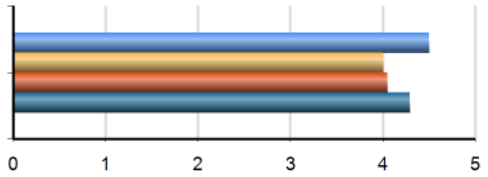
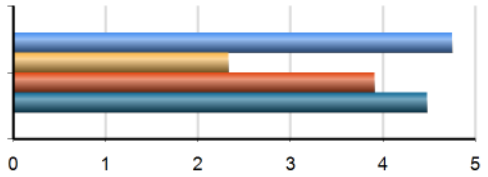
*** No data submitted on this indicator from reporting hospital.

Personal Section - How Satisfied are your Board Members?

Question	Response Scale/Weight: Very Satisfied (5)	Satisfied (4)	Neutral (3)	Dissatisfied(2)	Very Dissatisfied (1)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of VS x 5) + (# of S x 4) + (# of N x 3) + (# of D x 2) + (# of VD x 1) / Total Responses. Larger Scores = Better Scores
I am satisfied with the orientation I received as a new board member.	1	2	1	0	0	4.00	5.00	4.55	4.24	
I understand the organization's mission.	0	3	1	0	0	3.75	4.00	4.09	4.65	
I have a positive working relationship with other board members.	0	2	2	0	0	3.50	4.33	3.86	4.56	
I have a positive working relationship with the CEO.	0	2	2	0	0	3.50	3.33	3.73	4.55	
I am knowledgeable about the organization's major programs and services.	0	2	2	0	0	3.50	3.00	3.64	4.40	

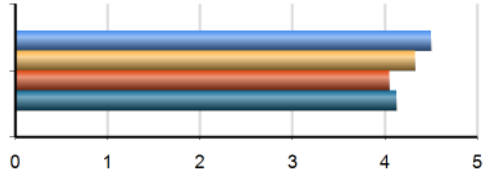
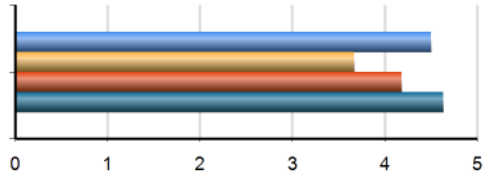
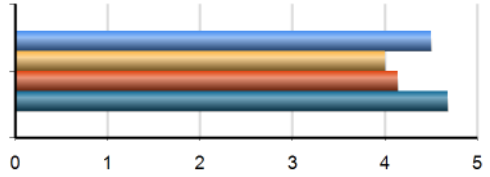
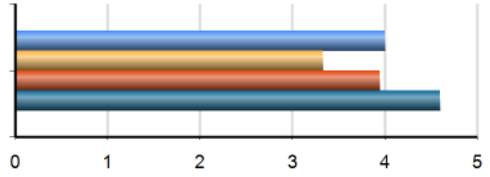
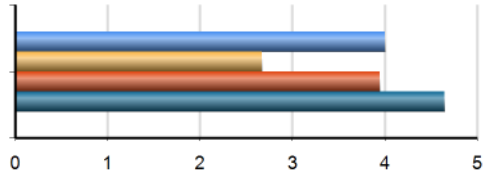
*** No data submitted on this indicator from reporting hospital.

Board Self-Assessment Report
Sample Hospital

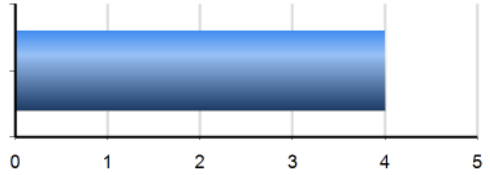
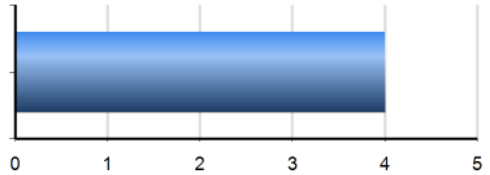
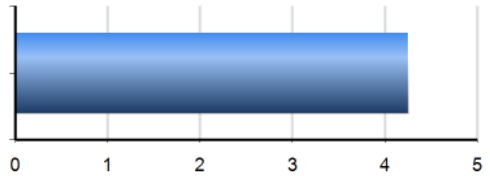
Question	Response Scale/Weight: Very Satisfied (5)	Satisfied (4)	Neutral (3)	Dissatisfied(2)	Very Dissatisfied (1)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of VS x 5) + (# of S x 4) + (# of N x 3) + (# of D x 2) + (# of VD x 1) / Total Responses. Larger Scores = Better Scores
I follow trends and important developments in health care.	1	3	0	0	0	4.25	4.33	4.00	4.25	
I understand the organization's budget process and am knowledgeable about how funds are spent and allocated.	2	2	0	0	0	4.50	4.67	4.14	4.47	
I prepare for, attend and actively participate in board meetings as well as other activities of the organization.	2	2	0	0	0	4.50	3.67	4.05	4.49	
I take advantage of opportunities to represent the work of the organization to the community.	2	2	0	0	0	4.50	4.00	4.05	4.29	
I advise and assist the organization when my help is requested.	3	1	0	0	0	4.75	2.33	3.91	4.48	

*** No data submitted on this indicator from reporting hospital.

Board Self-Assessment Report
Sample Hospital

Question	Response Scale/Weight: Very Satisfied (5)	Satisfied (4)	Neutral (3)	Dissatisfied(2)	Very Dissatisfied (1)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of VS x 5) + (# of S x 4) + (# of N x 3) + (# of D x 2) + (# of VD x 1) / Total Responses. Larger Scores = Better Scores
I participate in educational opportunities to remain current on changing health care issues and trends.	3	0	1	0	0	4.50	4.33	4.05	4.13	
I find serving on the board to be a satisfying and rewarding experience.	3	0	1	0	0	4.50	3.67	4.18	4.63	
I understand my obligation to disclose any conflict of interest.	3	0	1	0	0	4.50	4.00	4.14	4.68	
I understand the function, role and responsibilities of being a board member.	1	2	1	0	0	4.00	3.33	3.95	4.60	
I comply with my fiduciary responsibilities, including confidentiality.	1	2	1	0	0	4.00	2.67	3.95	4.65	

*** No data submitted on this indicator from reporting hospital.

Question	Response Scale/Weight: Very Satisfied (5)	Satisfied (4)	Neutral (3)	Dissatisfied(2)	Very Dissatisfied (1)	Score: Current Year Score	Previous Year Score	Benchmark: Peer Score	Nationwide Score	Scores are the Weighted Average of Responses: (# of VS x 5) + (# of S x 4) + (# of N x 3) + (# of D x 2) + (# of VD x 1) / Total Responses. Larger Scores = Better Scores
Custom Question #1 PE	1	2	1	0	0	4.00	***	***	***	
Custom Question #2 PE	0	4	0	0	0	4.00	***	***	***	
Custom Question #3 PE	1	3	0	0	0	4.25	***	***	***	

Personal Section - How Satisfied are you Board Members? Comments

- PE #1
- PE #2
- PE #3
- PE #4

*** No data submitted on this indicator from reporting hospital.